

# CHIEF EXECUTIVE SUMMARY

APPENDIX 2a

## GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2018

### SUMMARY

	FUNCTIONS OF SERVICE	2017/18 ADJUSTED CASH LIMIT £000	2017/18 ACTUAL £000	2017/18 VARIATION £000
	CHIEF EXECUTIVE	596	594	(2)
	HR, ORGANISATION AND WORKFORCE DEVELOPMENT	78	75	(3)
	CORPORATE DELIVERY UNIT	91	93	2
	HOUSING	(72)	(73)	(1)
	<b>NET COST OF SERVICES</b>	<b>693</b>	<b>689</b>	<b>(4)</b>

**Budget Holder: Mr Neil Jack- Chief Executive**

**Finance Manager: Mr S Maher / Mrs K Whyatt**

	SUBJECTIVE ANALYSIS	2017/18 ADJUSTED CASH LIMIT £000	2017/18 ACTUAL £000	2017/18 VARIATION £000
	<b><u>EXPENDITURE</u></b>			
	EMPLOYEES	3,863	4,189	326
	PREMISES	92	259	167
	TRANSPORT	19	15	(4)
	SUPPLIES AND SERVICES	401	753	352
	THIRD PARTY PAYMENTS	317	539	222
	TRANSFER PAYMENTS	(13)	322	335
	SUPPORT SERVICES	1,161	1,179	18
	CAPITAL CHARGES	16	16	-
	CORPORATE SAVINGS TARGET	(41)	-	41
	<b>TOTAL EXPENDITURE</b>	<b>5,815</b>	<b>7,272</b>	<b>1,457</b>
	<b><u>INCOME</u></b>			
	CUSTOMER & CLIENT RECEIPTS	243	287	(44)
	GOVERNMENT GRANTS	-	668	(668)
	RECHARGES	4,133	4,154	(21)
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	746	1,474	(728)
	<b>TOTAL INCOME</b>	<b>5,122</b>	<b>6,583</b>	<b>(1,461)</b>
	<b>NET EXPENDITURE</b>	<b>693</b>	<b>689</b>	<b>(4)</b>

# GOVERNANCE AND PARTNERSHIP SERVICES

APPENDIX 2b

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2018

## SUMMARY

	FUNCTIONS OF SERVICE	2017/18 ADJUSTED CASH LIMIT £000	2017/18 ACTUAL £000	2017/18 VARIATION £000
	DEMOCRATIC GOVERNANCE	2,050	2,039	(11)
	CUSTOMER CARE & LIFE EVENTS	(335)	(164)	171
	CORPORATE LEGAL SERVICES	86	78	(8)
	<b>NET COST OF SERVICES</b>	<b>1,801</b>	<b>1,953</b>	<b>152</b>

Budget Holder: Mr Mark Towers - Director of Governance and Partnership Services

Finance Manager: Mr S Maher / Mrs K Whyatt

	SUBJECTIVE ANALYSIS	2017/18 ADJUSTED CASH LIMIT £000	2017/18 ACTUAL £000	2017/18 VARIATION £000
	<b><u>EXPENDITURE</u></b>			
	EMPLOYEES	3,587	3,603	16
	PREMISES	210	223	13
	TRANSPORT	40	53	13
	SUPPLIES AND SERVICES	599	803	204
	THIRD PARTY PAYMENTS	161	168	7
	TRANSFER PAYMENTS	-	-	-
	SUPPORT SERVICES	872	890	18
	CAPITAL CHARGES	68	68	-
	CORPORATE SAVINGS TARGET	(66)	-	66
	<b>TOTAL EXPENDITURE</b>	<b>5,471</b>	<b>5,808</b>	<b>337</b>
	<b><u>INCOME</u></b>			
	CUSTOMER & CLIENT RECEIPTS	2,149	2,089	(60)
	GOVERNMENT GRANTS	-	38	38
	RECHARGES	876	906	30
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	645	822	177
	<b>TOTAL INCOME</b>	<b>3,670</b>	<b>3,855</b>	<b>185</b>
	<b>NET EXPENDITURE</b>	<b>1,801</b>	<b>1,953</b>	<b>152</b>

# WARD BUDGETS

APPENDIX 2c

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2018

## SUMMARY

	SUBJECTIVE ANALYSIS	2017/18 ADJUSTED CASH LIMIT £000	2017/18 ACTUAL £000	2017/18 VARIATION £000
	<b><u>EXPENDITURE</u></b>			
	EMPLOYEES	-	-	-
	PREMISES	-	-	-
	TRANSPORT	-	-	-
	SUPPLIES AND SERVICES	632	323	(309)
	THIRD PARTY PAYMENTS	-	-	-
	TRANSFER PAYMENTS	-	-	-
	SUPPORT SERVICES	-	-	-
	CAPITAL CHARGES	-	-	-
	CORPORATE SAVINGS TARGET	-	-	-
	<b>TOTAL EXPENDITURE</b>	<b>632</b>	<b>323</b>	<b>(309)</b>
	<b><u>INCOME</u></b>			
	CUSTOMER & CLIENT RECEIPTS	-	-	-
	GOVERNMENT GRANTS	-	-	-
	RECHARGES	-	-	-
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	3	(3)
	<b>TOTAL INCOME</b>	<b>-</b>	<b>3</b>	<b>(3)</b>
	<b>NET EXPENDITURE</b>	<b>632</b>	<b>320</b>	<b>(312)</b>

Budget Holder: Mrs Lorraine Hurst - Head of Democratic Governance

Finance Manager: Mr S Maher / Mrs K Whyatt

# RESOURCES

APPENDIX 2d

## GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2018

### SUMMARY

	FUNCTIONS OF SERVICE	2017/18 ADJUSTED CASH LIMIT  £000	2017/18 ACTUAL  £000	2017/18 VARIATION  £000
	PROCUREMENT, ENERGY & PROJECTS	258	185	(73)
	REVENUES & EXCHEQUER SERVICES	1,231	1,191	(40)
	BENEFITS	(948)	(1,017)	(69)
	ICT SERVICES	(499)	(500)	(1)
	CUSTOMER FIRST	20	4	(16)
	ACCOUNTANCY	51	38	(13)
	RISK SERVICES	82	88	6
	PROPERTY SERVICES & INVESTMENT PORTFOLIO	5,509	5,596	87
	<b>NET COST OF SERVICES</b>	<b>5,704</b>	<b>5,585</b>	<b>(119)</b>

**Budget Holder: Mr Steve Thompson - Director of Resources**

**Finance Manager: Mr Mark Golden**

	SUBJECTIVE ANALYSIS	2017/18 ADJUSTED CASH LIMIT  £000	2017/18 ACTUAL  £000	2017/18 VARIATION  £000
	<b><u>EXPENDITURE</u></b>			
	EMPLOYEES	11,904	11,767	(137)
	PREMISES	6,496	6,688	192
	TRANSPORT	119	82	(37)
	SUPPLIES AND SERVICES	3,587	3,793	206
	THIRD PARTY PAYMENTS	46	66	20
	TRANSFER PAYMENTS	215	213	(2)
	SUPPORT SERVICES	3,233	3,226	(7)
	CAPITAL CHARGES	8,986	8,976	(10)
	CORPORATE SAVINGS TARGET	(439)	-	439
	<b>TOTAL EXPENDITURE</b>	<b>34,147</b>	<b>34,811</b>	<b>664</b>
	<b><u>INCOME</u></b>			
	CUSTOMER & CLIENT RECEIPTS	3,593	3,993	(400)
	GOVERNMENT GRANTS	525	539	(14)
	RECHARGES	21,035	20,777	258
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	3,290	3,917	(627)
	<b>TOTAL INCOME</b>	<b>28,443</b>	<b>29,226</b>	<b>(783)</b>
	<b>NET EXPENDITURE</b>	<b>5,704</b>	<b>5,585</b>	<b>(119)</b>

# PLACES

APPENDIX 2e

## GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2018

### SUMMARY

	FUNCTIONS OF SERVICE	2017/18 ADJUSTED CASH LIMIT  £000	2017/18 ACTUAL  £000	2017/18 VARIATION  £000
	ECONOMIC DEVELOPMENT	372	369	(3)
	GROWING PLACES	390	452	62
	VISITOR ECONOMY	3,389	3,531	142
	<b>NET COST OF SERVICES</b>	<b>4,151</b>	<b>4,352</b>	<b>201</b>

Budget Holder: Mr A Cavill- Director of Place

Finance Manager: Mr S Maher / Mrs K Whyatt

	SUBJECTIVE ANALYSIS	2017/18 ADJUSTED CASH LIMIT  £000	2017/18 ACTUAL  £000	2017/18 VARIATION  £000
	<b><u>EXPENDITURE</u></b>			
	EMPLOYEES	5,084	5,970	886
	PREMISES	714	818	104
	TRANSPORT	109	147	38
	SUPPLIES AND SERVICES	2,671	4,620	1,949
	THIRD PARTY PAYMENTS	20	93	73
	TRANSFER PAYMENTS	56	110	54
	SUPPORT SERVICES	2,201	2,208	7
	CAPITAL CHARGES	424	588	164
	CORPORATE SAVINGS TARGET	(394)	-	394
	<b>TOTAL EXPENDITURE</b>	<b>10,885</b>	<b>14,554</b>	<b>3,669</b>
	<b><u>INCOME</u></b>			
	CUSTOMER & CLIENT RECEIPTS	1,192	1,787	(595)
	GOVERNMENT GRANTS	120	1,018	(898)
	RECHARGES	3,328	3,298	30
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,094	4,099	(2,005)
	<b>TOTAL INCOME</b>	<b>6,734</b>	<b>10,202</b>	<b>(3,468)</b>
	<b>NET EXPENDITURE</b>	<b>4,151</b>	<b>4,352</b>	<b>201</b>

# COMMUNITY AND ENVIRONMENTAL SERVICES

APPENDIX 2f

## GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2018

### SUMMARY

	2017/18 ADJUSTED CASH LIMIT	2017/18 ACTUAL	2017/18 VARIATION
FUNCTIONS OF SERVICE	£000	£000	£000
BUSINESS SERVICES	458	601	143
LEISURE AND CATERING	3,070	3,158	88
PUBLIC PROTECTION	(22)	(47)	(25)
COASTAL AND ENVIRONMENTAL PARTNERSHIPS	4,431	4,428	(3)
HIGHWAYS AND TRAFFIC MANAGEMENT SERVICES	15,092	14,992	(100)
STREET CLEANSING AND WASTE	18,609	18,544	(65)
INTEGRATED TRANSPORT	670	631	(39)
<b>NET COST OF SERVICES</b>	<b>42,308</b>	<b>42,307</b>	<b>(1)</b>

**Budget Holder: Mr John Blackledge - Director of Community and Environmental Services**

**Finance Managers: Mr S Maher / Mrs K Whyatt**

	2017/18 ADJUSTED CASH LIMIT	2017/18 ACTUAL	2017/18 VARIATION
SUBJECTIVE ANALYSIS	£000	£000	£000
<b><u>EXPENDITURE</u></b>			
EMPLOYEES	15,740	15,575	(165)
PREMISES	2,209	3,989	1,780
TRANSPORT	2,881	4,050	1,169
SUPPLIES AND SERVICES	4,974	6,958	1,984
THIRD PARTY PAYMENTS	22,242	22,276	34
TRANSFER PAYMENTS	284	235	(49)
SUPPORT SERVICES	5,083	5,096	13
CAPITAL CHARGES	16,664	17,892	1,228
CORPORATE SAVINGS TARGET	(879)	(450)	429
<b>TOTAL EXPENDITURE</b>	<b>69,198</b>	<b>75,621</b>	<b>6,423</b>
<b><u>INCOME</u></b>			
CUSTOMER & CLIENT RECEIPTS	9,547	9,676	(129)
GOVERNMENT GRANTS	2,759	2,774	(15)
RECHARGES	10,484	11,304	(820)
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	4,100	9,560	(5,460)
<b>TOTAL INCOME</b>	<b>26,890</b>	<b>33,314</b>	<b>(6,424)</b>
<b>NET EXPENDITURE</b>	<b>42,308</b>	<b>42,307</b>	<b>(1)</b>

# ADULT SERVICES

APPENDIX 2g

## GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2018

### SUMMARY

	FUNCTIONS OF SERVICE	2017/18 ADJUSTED CASH LIMIT  £000	2017/18 ACTUAL  £000	2017/18 VARIATION  £000
	ADULT SOCIAL CARE	4,502	4,312	(190)
	CARE & SUPPORT	5,988	6,018	30
	COMMISSIONING & CONTRACTS	846	770	(76)
	ADULTS COMMISSIONING PLACEMENTS	40,468	40,059	(409)
	ADULTS SAFEGUARDING	657	642	(15)
	<b>NET COST OF SERVICES</b>	<b>52,461</b>	<b>51,801</b>	<b>(660)</b>

Budget Holder: Karen Smith - Director of Adult Social Services

Finance Manager: Mr Mark Golden

	SUBJECTIVE ANALYSIS	2017/18 ADJUSTED CASH LIMIT  £000	2017/18 ACTUAL  £000	2017/18 VARIATION  £000
	<b><u>EXPENDITURE</u></b>			
	EMPLOYEES	16,509	16,318	(191)
	PREMISES	57	133	76
	TRANSPORT	822	1,032	210
	SUPPLIES AND SERVICES	2,771	3,096	325
	THIRD PARTY PAYMENTS	49,720	49,051	(669)
	TRANSFER PAYMENTS	5,037	5,264	227
	SUPPORT SERVICES	2,558	2,564	6
	CAPITAL CHARGES	348	350	2
	CORPORATE SAVINGS TARGET	(163)	(100)	63
	<b>TOTAL EXPENDITURE</b>	<b>77,659</b>	<b>77,708</b>	<b>49</b>
	<b><u>INCOME</u></b>			
	CUSTOMER & CLIENT RECEIPTS	14,022	14,537	(515)
	GOVERNMENT GRANTS	232	556	(324)
	RECHARGES	371	369	2
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	10,573	10,445	128
	<b>TOTAL INCOME</b>	<b>25,198</b>	<b>25,907</b>	<b>(709)</b>
	<b>NET EXPENDITURE</b>	<b>52,461</b>	<b>51,801</b>	<b>(660)</b>

# CHILDREN'S SERVICES

APPENDIX 2h

## GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2018

### SUMMARY

	FUNCTIONS OF SERVICE	2017/18 ADJUSTED CASH LIMIT  £000	2017/18 ACTUAL  £000	2017/18 VARIATION  £000
	LOCAL SCHOOLS BUDGET	20,768	20,769	1
	BUSINESS SUPPORT AND RESOURCES	2,160	2,048	(112)
	EDUCATION	25,232	25,250	18
	EARLY HELP FOR CHILDREN & FAMILIES	4,808	4,394	(414)
	CHILDREN'S SOCIAL CARE	30,656	34,014	3,358
	GRANTS	(43,475)	(43,308)	167
	<b>NET COST OF SERVICES</b>	<b>40,149</b>	<b>43,167</b>	<b>3,018</b>

Budget Holder: Diane Booth - Director of Children's Services

Finance Manager : Mr Mark Golden

	SUBJECTIVE ANALYSIS	2017/18 ADJUSTED CASH LIMIT  £000	2017/18 ACTUAL  £000	2017/18 VARIATION  £000
	<b><u>EXPENDITURE</u></b>			
	EMPLOYEES	47,519	47,961	442
	PREMISES	2,156	2,222	66
	TRANSPORT	2,663	2,884	221
	SUPPLIES AND SERVICES	17,716	18,157	441
	THIRD PARTY PAYMENTS	24,332	27,147	2,815
	TRANSFER PAYMENTS	8,500	8,774	274
	SUPPORT SERVICES	5,790	5,790	-
	CAPITAL CHARGES	2,013	2,013	-
	CORPORATE SAVINGS TARGET	(733)	-	733
	<b>TOTAL EXPENDITURE</b>	<b>109,956</b>	<b>114,948</b>	<b>4,992</b>
	<b><u>INCOME</u></b>			
	CUSTOMER & CLIENT RECEIPTS	1,456	1,458	(2)
	GOVERNMENT GRANTS	51,942	52,424	(482)
	RECHARGES	8,725	9,191	(466)
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	7,684	8,708	(1,024)
	<b>TOTAL INCOME</b>	<b>69,807</b>	<b>71,781</b>	<b>(1,974)</b>
	<b>NET EXPENDITURE</b>	<b>40,149</b>	<b>43,167</b>	<b>3,018</b>

# PUBLIC HEALTH

APPENDIX 2i

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2018

## SUMMARY

	SUBJECTIVE ANALYSIS	2017/18 ADJUSTED CASH LIMIT  £000	2017/18 ACTUALS  £000	2017/18 VARIATION  £000
	<b><u>EXPENDITURE</u></b>			
	EMPLOYEES	1,041	1,022	(19)
	PREMISES	-	-	-
	TRANSPORT	15	8	(7)
	SUPPLIES AND SERVICES	20	23	3
	THIRD PARTY PAYMENTS	19,945	20,397	452
	TRANSFER PAYMENTS	-	-	-
	SUPPORT SERVICES	416	392	(24)
	CAPITAL CHARGES	-	-	-
	CORPORATE SAVINGS TARGET	-	-	-
	<b>TOTAL EXPENDITURE</b>	<b>21,437</b>	<b>21,842</b>	<b>405</b>
	<b><u>INCOME</u></b>			
	CUSTOMER & CLIENT RECEIPTS	-	-	-
	GOVERNMENT GRANTS	18,914	18,914	-
	RECHARGES	-	-	-
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,500	2,905	(405)
	<b>TOTAL INCOME</b>	<b>21,414</b>	<b>21,819</b>	<b>(405)</b>
	<b>NET EXPENDITURE</b>	<b>23</b>	<b>23</b>	<b>-</b>

Budget Holder: Dr Arif Rajpura - Director of Public Health

Finance Manager: Mr Mark Golden

# BUDGETS OUTSIDE THE CASH LIMIT

APPENDIX 2j

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2018

## SUMMARY

	FUNCTIONS OF SERVICE	2017/18 ADJUSTED CASH LIMIT	2017/18 ACTUALS	2017/18 VARIATION
		£000	£000	£000
	TREASURY MANAGEMENT	10,239	10,134	(105)
	PARKING SERVICES	(4,085)	(3,395)	690
	CORPORATE SUBSCRIPTIONS	191	193	2
	HOUSING BENEFITS	2,021	2,019	(2)
	COUNCIL TAX AND NNDR COST OF COLLECTION	304	347	43
	SUBSIDIARY COMPANIES	(1,067)	(1,161)	(94)
	LAND CHARGES	(52)	(51)	1
	CONCESSIONARY FARES	3,813	3,838	25
	EMPLOYERS PREVIOUS YEARS PENSION LIABILITY	2,892	2,940	48
	NEW HOMES BONUS	(790)	(946)	(156)
	<b>NET COST OF SERVICES</b>	<b>13,466</b>	<b>13,918</b>	<b>452</b>

	SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN
		£000	£000	£000
	<b><u>EXPENDITURE</u></b>			
	EMPLOYEES	3,735	3,933	198
	PREMISES	1,125	1,207	82
	TRANSPORT	29	24	(5)
	SUPPLIES AND SERVICES	5,111	7,472	2,361
	THIRD PARTY PAYMENTS	72	127	55
	TRANSFER PAYMENTS	75,921	76,173	252
	SUPPORT SERVICES	4,040	4,056	16
	CAPITAL CHARGES	15,991	12,861	(3,130)
	CORPORATE SAVINGS TARGET	-	-	-
	<b>TOTAL EXPENDITURE</b>	<b>106,024</b>	<b>105,853</b>	<b>(171)</b>
	<b><u>INCOME</u></b>			
	CUSTOMER & CLIENT RECEIPTS	7,681	6,814	867
	GOVERNMENT GRANTS	76,758	77,281	(523)
	RECHARGES	3,499	3,535	(36)
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	4,620	4,305	315
	<b>TOTAL INCOME</b>	<b>92,558</b>	<b>91,935</b>	<b>623</b>
	<b>NET EXPENDITURE</b>	<b>13,466</b>	<b>13,918</b>	<b>452</b>